Management (MGMT)

Courses

MGMT 1. Introduction to Business and Management. 4 Units.
Rigorous overview of major business functions and management topics. Addresses the global and fast-changing environment in which modern business enterprises operate as well as the challenges posed by concerns about sustainable growth, ethics, and social responsibility. Course may be offered online.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 5. Management of Contemporary Organizations. 4 Units.
Equips students with working knowledge of several major subject areas within the context of business and society studies. Topics include: role of management in organizations, corporate social responsibility and responsiveness, ethics and values in business, government regulation, and international business.

MGMT 7. Statistics for Business Decision Making. 4 Units.
Basics of data analysis and the fundamental notion of statistical inference emphasizing applications to administrative and management decision problems. Classical estimation and hypotheses testing, regression, correlation, analysis of variance, nonparametric methods and statistical probability. Course may be offered online.

Overlaps with MATH 7, STATS 7, BIO SCI 7, STATS 8, ECON 15A, ECON 15B.

Restriction: Business Administration majors have first consideration for enrollment. MGMT 7 may not be taken for credit if taken after ECON 15A-B. MGMT 7 may not be used to substitute for ECON 15A-B.

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MGMT 10. Business Management in the World Today. 4 Units.
Accounting scandals, e-commerce, and globalization are only a few examples that show the profound impact of business practices on individuals and on society at large. Provides students with a broad overview of business functions and management practices.

MGMT 30A. Principles of Accounting I. 4 Units.
First in a two course introductory series. Emphasis on financial accounting concepts and practices essential to the administration of business enterprises; including recording and valuation of financial transactions, and preparation, analysis, and interpretation of financial statements. Course may be offered online.

Overlaps with ECON 25.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 30B. Principles of Accounting II. 4 Units.
Second in a two course introductory series. Emphasis on the introduction of managerial accounting concepts and techniques as tools to aid management in carrying out the primary internal functions of planning, control, and decision-making. Course may be offered online.

Prerequisite: MGMT 30A.

Overlaps with ECON 26A.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 90. Special Topics in Management. 1 Unit.
Studies in selected areas of management. Topics addressed vary each quarter. Course may be offered online.

Repeatability: Unlimited as topics vary.

MGMT 101. Management Science. 4 Units.
Concepts and methods of management science, which applies mathematical modeling and analysis to management problems. Topics include linear and integer programming, project scheduling, inventory management, queuing analysis, decision analysis, and simulation.

Prerequisite: MGMT 7.

Restriction: Business Administration majors have first consideration for enrollment. Upper-division students only.
MGMT 102. Managing Organizational Behavior. 4 Units.
Basic theory and concepts which provide the manager with tools for understanding behavior of people in organizations. Areas such as individual, group, and organizational determinants of attitudes, turnover, and job performance.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 105. Introduction to Marketing. 4 Units.
Basic marketing concepts; discussion of the role marketing plays in modern society. Topics: Industrial and consumer marketing, promotion, distribution, and pricing theory.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 107. Introduction to Management Information Systems. 4 Units.
Information Technology (IT) continues to drive rapid productivity growth and structural changes in the economy. This course covers what IT is, and how companies can use IT to improve business processes, enhance customer services, and gain competitive advantage over rivals.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 109. Introduction to Managerial Finance. 4 Units.
Basics of financial administration. Capital budgeting, cost of capital, cash budgeting, working capital management, and long-term sources of funds.
Provides a basic understanding of issues and techniques involved in financial decision making.

Prerequisite: MATH 2B and MGMT 30A.

Overlaps with ECON 134A.

Restriction: Upper-division students only. Business Administration majors have first consideration for enrollment.

MGMT 110. Strategic Management. 4 Units.
Addresses management of the entire business. Role of the general manager in organizations, industry analysis, core competencies, growth through vertical integration, innovation, acquisition and diversification, globalization, strategy implementation, and the ethical and moral responsibility of a manager.

Prerequisite: MGMT 102 and MGMT 105 and MGMT 109.

Overlaps with ECON 147B.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 113. New Ventures: A Course in Entrepreneurship. 4 Units.
Introduction to the survival and growth of new ventures. Methods include analysis of live cases, guest speakers, discussion, and field projects with contemporary new ventures to learn about new venture management and surviving the liabilities of newness.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 119. Global Strategies. 4 Units.
Examines the phenomena of technology and globalization and the impact on global business strategy. Macro approach considers implications for development of flexible yet focused business strategy and creative and agile execution of policies. Class discussions are stimulated by case analyses.

Prerequisite: MGMT 102.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 122. Communication in Organizations. 4 Units.
Addressing communication at three levels - interpersonal, group or meeting, and organizational. Focuses on dealing with conflict, interpersonal problems, being effective in meetings, and getting your message heard. Experiential course.

Prerequisite: MGMT 102.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 123. Critical Thinking and Creativity in Organizational Problem Solving. 4 Units.
Learn about your own thinking process; develop the ability to think both logically and creatively and to understand how emotions affect your thinking. Class sessions involve discussion and experiential exercises. Business problems and issues are used for discussion and exercises.

Prerequisite: MGMT 102.

Restriction: Business Administration majors have first consideration for enrollment.
MGMT 124. Human Resources Management. 4 Units.
Theory and practice of managing human resources. Students will identify and analyze HR dilemmas, apply labor law, and design systems and processes to develop the human resources needed to help organizations achieve their goals.

Restriction: Business Administration and Business Information Management majors have first consideration for enrollment.

MGMT 125. Negotiations. 4 Units.
The objective is to assist students in developing an understanding of different theoretical perspectives and develop their skills in negotiating. Exploration of feelings and beliefs about negotiation, negotiation skills, and putting theory into action by practicing new negotiation skills.

Prerequisite: MGMT 102.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 126. Foundations of Teams. 4 Units.
Social and psychological processes that detract from effective teamwork and collaboration. Tools to understand how to be a better team member are introduced. Provides the foundation for students to become effective team leaders and to manage difficult team situations.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 128. International Management. 4 Units.
Impact of different cultures and political/economic systems on assumptions, expectations, and organizational practices relevant to conducting business in different national settings. Understanding of the challenges of cross-national management and resources utilized to work and conduct business outside the United States.

Prerequisite: MGMT 102.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 129. Leadership. 4 Units.
Case analyses, free-form discussion, and written assignments designed to develop critical thinking skills, as well as knowledge of approaches to differing leadership challenges. Experiential exercises encourage students to develop their ability to innovate, foster collaboration, manage conflict, and value diversity.

Prerequisite: MGMT 102.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 131A. Intermediate Accounting I. 4 Units.
First course in a series of two intermediate-level courses in financial accounting theory and practice. Concepts include the measurement, valuation and reporting of current and long-term assets, current liabilities, and revenue recognition issues.

Prerequisite: MGMT 30A and MGMT 30B.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 131B. Intermediate Accounting II. 4 Units.

Prerequisite: MGMT 131A.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 132A. Individual Taxation. 4 Units.
Fundamentals of federal income taxation pertaining to individuals. Topics include income, deductions, credits, property transactions, and the impact of taxes on business and investment decisions.

Prerequisite: MGMT 30B.

Restriction: Business Administration majors have first consideration for enrollment.
MGMT 132B. Special Topics in Taxation. 4 Units.
Taxation topics of particular interest to undergraduate students. Course content may vary each term depending on the interests of the instructors and the students.
Prerequisite: MGMT 132A.
Repeatability: Unlimited as topics vary.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 133. Corporate and Partnership Taxation. 4 Units.
Fundamentals of federal income taxation pertaining to partnerships and corporations, including subchapter S corporations. Emphasis on the tax issues associated with formation, operation, and termination of these entities.
Prerequisite: MGMT 132A.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 136. Accounting Information Systems & Spreadsheets. 4 Units.
Fundamentals of accounting information systems including internal controls and transaction processing cycles. Development of efficient spreadsheets as applied to financial and managerial accounting concepts.
Prerequisite: MGMT 30B.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 137. Advanced Accounting. 4 Units.
A course covering advanced concepts in accounting theory and practice. Topics include business combinations, consolidated financial statements, foreign exchange transactions, international and governmental/nonprofit accounting standards.
Prerequisite: MGMT 131B.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 138. Auditing. 4 Units.
An introduction to auditing practice with emphasis on the verification of financial statements and related information. Topics include professional ethics, assessment of audit risk, study and evaluation of internal control, gathering and evaluating audit evidence, and audit reporting.
Prerequisite: MGMT 131B.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 141. Investments. 4 Units.
Foundations of investment management. Theory and empirical evidence related to portfolio theory, market efficiency, asset pricing models, factor models, and option pricing theory. Students are expected to combine market research results and electronic information sources to create optimal investment strategies.
Prerequisite: MGMT 109.
Overlaps with ECON 132A.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 144. Multinational Finance. 4 Units.
Focuses on financial issues facing multinational corporations, the most important of which is the management of foreign exchange risk. Introduction to investments and financing decisions in international capital markets.
Prerequisite: MGMT 109 and ECON 20A and ECON 20B.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 147. Case Studies in Corporate Finance. 4 Units.
A case study course using the principles of financial value creation for optimum performance. Introduction to venture capital, IPOs, real options, mergers and acquisition, stock buybacks, dividends, and recapitalizations.
Prerequisite: MGMT 109 and MGMT 141.
Restriction: Business Administration majors have first consideration for enrollment.
MGMT 149. Derivatives. 4 Units.
Introduction to financial derivatives. Covers forward contracts, futures, swaps, and options. Applications of these instruments, including pricing and risk management, are emphasized.

Prerequisite: MGMT 109.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 150. Consumer Behavior. 4 Units.
Application of the behavioral sciences to understanding buyer behavior. Topics include perception, memory, affect, learning, persuasion, motivation, behavioral decision theory, social and culture influences, and managerial implications.

Prerequisite: MGMT 105.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 151. Marketing Research. 4 Units.
Research to aid managerial decisions for products and services; problem formulation, research design, data collection, sampling, statistical analyses, managerial recommendations, and implementation in several real-world settings.

Prerequisite: MGMT 105.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 152. New Product Development. 4 Units.
Identifying markets, developing product ideas, measuring consumer preferences, positioning and designing products, and forecasting their sales. Hands-on experience with software to conduct various analyses useful in new product development, such as cluster analysis, factor analysis, and conjoint analysis.

Prerequisite: MGMT 105.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 153. Integrated Marketing Communication. 4 Units.
Management of the communication aspect of marketing strategy. Emphasis on emotional experiences, persuasive appeals, sales promotion, public relations, and direct marketing. Topics include setting communications objectives and budgets, media selection, creative strategy, and sales promotion techniques.

Prerequisite: MGMT 101.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 154. International Marketing. 4 Units.
Students are exposed to the challenges and opportunities facing marketers in the international marketplace. Special attention is given to the management of cultural differences in product development, distribution systems, pricing, and promotion.

Prerequisite: MGMT 105.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 155. Brand Management. 4 Units.
Introduction to issues in planning, implementing, and evaluating brand strategies, relevant theories, models, and tools for the making of brand decisions; application of these principles.

Prerequisite: MGMT 105.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 157. Marketing on the Internet. 4 Units.
Recent developments in interactive technologies indicate that "Marketing on the Internet" is becoming a serious business activity, with exponential growth. How to do marketing on the Internet and to identify the key issues pertaining to the marketing process.

Prerequisite: MGMT 105.
Restriction: Business Administration majors have first consideration for enrollment.
MGMT 158. Micromarketing. 4 Units.
Develop marketing plans for specific retail locations and neighborhoods based on past purchases and demographics. Retail site selection, product category management, promotion management, shelf space allocation, targeted advertising. Hands-on experience with Retail Sales Analysis and Geographic Information Systems software.

Prerequisite: MGMT 105.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 159. Design Management. 4 Units.
Design of products and services, particularly in consumer- and technology-oriented industries where design is viewed as a strategic resource. User-oriented design, design as a strategic tool, the role of design aesthetics, and the management of design.

Prerequisite: MGMT 105.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 160. Introduction to Business and Government. 4 Units.
Introduces undergraduate students to the study of public administration. Designed for those expecting to take further courses in the field or considering a public service career.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 165. US Healthcare Systems. 4 Units.
Providers, suppliers, payers, and consumers, and the unique market dynamics among these players. Structure, organization, and financing of health care. The health care industry's relationship to the overall economy will be explored.

Restriction: Business Administration and Business Information Management majors have first consideration for enrollment.

MGMT 166. Business of Medicine. 4 Units.
In order to improve the quality and efficiency of health care delivery one must understand the design and management of health care operations. Opportunities for innovation and changes needed to design a simple, accessible, fair, and effective health care system.

Restriction: Business Administration and Business Information Management majors have first consideration for enrollment.

MGMT 167. Business of Science. 4 Units.
Business acumen and strategic planning are determining success. Billions spent on advertising, and the lack of effectiveness of drugs are generally ignored. Considering this is a matter of life and death for many, should there be a “Business” of Science.

Restriction: Business Administration and Business Information Management majors have first consideration for enrollment.

MGMT 168. Economics of Strategy. 4 Units.
Applies key concepts of game theory to the analysis of the strategic behavior of profit-maximizing firms. Simultaneous move games, sequential games, credibility and commitment, repeated games, pure and mixed strategies, signaling, and screening. Lecture and problem sets. Group projects.

Prerequisite: ECON 20A and ECON 20B.
Overlaps with ECON 147B.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 169. Applied Econometrics for Business. 4 Units.
Bridge between an introductory statistics course and a course in econometrics. Oriented toward the ways in which economists use data to motivate and test economic theories. How to locate economics data, analyze, and appropriately interpret these data.

Prerequisite: ECON 20A and ECON 20B.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 170. Technologies for Business. 4 Units.
Introductory course that include hands-on exposure to powerful, high-level tools for using computers in business situations more effectively. Next-generation graphical user interfaces, Internet applications, client/server technology, information security, and wireless.

Prerequisite: MGMT 107.
Restriction: Business Administration majors have first consideration for enrollment.
MGMT 171. Social Media. 4 Units.
Covers theoretical aspects and business applications of social media tools including blogs, wikis, social networking platforms, immersive environments, and other social computing technologies. Also covers business value of social-media-enabled processes.

Restriction: Business Administration and Business Information Management majors have first consideration for enrollment.

MGMT 173. Business Intelligence for Analytical Decisions. 4 Units.
BI from both managerial and technical perspectives. Learn to apply a variety of data mining techniques to learn business intelligence embedded in data, and apply that intelligence to run your business more efficiently. These techniques are useful in different areas.

Prerequisite: MGMT 107.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 174. Database Management and Applications. 4 Units.
Query, manipulate, and understand data and learn about leading edge applications for databases. Database fundamentals including entity relationship design, creating database tables, normalization, and data querying. Contemporary applications of database using case studies. Applications include data warehousing, data mining.

Prerequisite: MGMT 107.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 175. Information Technology (IT) and Strategy. 4 Units.
Strategic and competitive uses of IT and the Internet. Globalization and firm competition; alignment of IT with business strategy; business value of IT; business transformations with IT; implications of offshoring and outsourcing; strategy and IT in the Internet era.

Prerequisite: MGMT 107.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 178. Management of Information Technology. 4 Units.
Strategic use and impact of information technology (IT) in organizations. Covers what IT is, and how it works, business value of IT, and IT strategies that organizations can employ to create value.

Prerequisite: MGMT 107.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 180. Business Forecasting. 4 Units.
Forecasts are critical inputs into the wide range of business decision making. Users include accountants, financial experts, human resource managers, production managers, and marketing people. Methodologies used to support business decision making. Computer-oriented approach.

Prerequisite: MGMT 101.

Overlaps with ECON 125.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 182. Supply Chain Management. 4 Units.
Flows of materials and information among all of the firms that contribute to a product or service. Forecasting, demand management, logistical networks, inventory management, supplier contracting, sourcing, information technology, flexibility, globalization, and performance management.

Prerequisite: MGMT 101.

Restriction: Business Administration majors have first consideration for enrollment.
MGMT 184. Optimization in Management. 4 Units.
Firms attempt to maximize profit or minimize cost. Linear, integer, and nonlinear programming models in functional areas of business such as finance, marketing, and operations. Solutions via computer and interpretation of output in a managerially significant way.
Prerequisite: MGMT 101.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 189. Operations Management. 4 Units.
Managing the productive resources, from which raw materials as inputs are being transformed into useful outputs of final products and services. Explanation of issues pertaining to both manufacturing and services-oriented systems.
Prerequisite: MGMT 101.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 190. Special Topics in Management. 1-4 Units.
Special topics courses are offered from time to time, but not on a regular basis.
Prerequisite: Prerequisites vary.
Repeatability: Unlimited as topics vary.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 191W. Business Communication. 4 Units.
Provides students with a solid foundation in business communication. Emphasis is placed on improving students' written and oral communication skills to help them succeed in (1) upper division Business Administration courses, (2) graduate school, and (3) work and career activities.
Prerequisite: Satisfactory completion of the lower-division Writing requirement.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 192. Business Law. 4 Units.
A study of the legal environment of business. Topics include contracts, agency, partnerships, corporations, and other basic principles of law as they relate to business transactions.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 193. The Ethical Environment of Business. 4 Units.
The political, social, and ethical environment of business. Topics include the historical development of American business, competitiveness problems, corporate social responsibility, corporate governance, and government regulation of business.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 194. Financial Statement Analysis. 4 Units.
Study of financial statements and their related footnotes; tools and procedures common to financial statement analysis; relationships among business transactions, environmental forces (political, economic, social), and reported financial statement information; how financial statement information can help solve certain business problems.
Prerequisite: MGMT 30A and MGMT 30B.
Restriction: Business Administration majors have first consideration for enrollment.

MGMT 195. Strategic Cost Management and Management Control. 4 Units.
Study of cost management to strengthen an organization's strategic position; preparation and use of relevant information for management decision making; management control systems design and performance evaluation.
Prerequisite: MGMT 30A and MGMT 30B.
Restriction: Business Administration majors have first consideration for enrollment.
MGMT 196. Decision Analysis. 4 Units.
Making good decisions fast is important in a world where information is ubiquitous and technologies change at incredible paces. Conceptual framework and information technology tools to approach these situations with clarity and confidence and improve both professional and personal decision-making skills.

Prerequisite: MGMT 101.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 197. Probability Models in Management. 4 Units.
Probability models that characterize random phenomena in real-world applications. Applications of these probability models to business disciplines including operations management and finance. Discrete-time Markov chains, Poison processes, birth and death processes, queuing models, and random walk.

Prerequisite: MGMT 101.

Restriction: Business Administration majors have first consideration for enrollment.

MGMT 198A. Administrative Internship. 4 Units.
Selected undergraduates serve as managers within administrative units on campus with a three-quarter course which complements the intern experience. Topics include: management ethics, study of non and for profit institutions, career management, and the changing nature of the workforce.

Grading Option: Pass/no pass only.

Repeatability: May be taken for credit 3 times.

MGMT 198B. Administrative Internship. 4 Units.
Selected undergraduates serve as managers within administrative units on campus with a three-quarter course which complements the intern experience. Topics include: management ethics, study of non and for profit institutions, career management, and the changing nature of the workforce.

Grading Option: Pass/no pass only.

Repeatability: May be taken for credit 3 times.

MGMT 198C. Administrative Internship. 4 Units.
Selected undergraduates serve as managers within administrative units on campus with a three-quarter course which complements the intern experience. Topics include: management ethics, study of non and for profit institutions, career management, and the changing nature of the workforce.

Grading Option: Pass/no pass only.

Repeatability: May be taken for credit 3 times.

MGMT 199. Independent Study. 1-4 Units.
Individual study under the direction of a selected faculty member.

Repeatability: May be repeated for credit unlimited times.